Sep 26, 2016 Company Report Rating: HOLD TP: HK\$ 14.53

| Share price (HK\$) | 14.32 |
|-------------------------|-------|
| Est. share price return | 1.47% |
| Est. dividend yield | 0.78% |
| Est. total return | 2.25% |

Previous Rating HOLD Previous TP HK\$ 13.78

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Key Data

| 52Wk H/L(HK\$) | 16.08/10.5 |
|------------------------------------|------------|
| Outstanding shares (mn) | 3,922.23 |
| Market cap (HK\$ mn) | 56,166.35 |
| 3-mth avg daily turnover (HK\$ mn) | 143.53 |
| Major shareholder(s) (%): | |
| COFCO Dairy Investment Ltd. | 23.91 |
| Commomwealth Bank of Australia | 13.97 |
| Prominent Achiever Ltd. | 7.55 |
| JP Morgan Chase & Co. | 6.88 |

Source(s): Bloomberg, ABCI Securities

Revenue contribution of business

| segments | | |
|-----------------------------------|-------------|-------|
| (%) | <u>1H15</u> | 1H16 |
| Liquid milk | 85.83 | 87.18 |
| - UHT milk | 41.90 | 42.24 |
| Milk beverage | 22.13 | 18.04 |
| - Yogurt | 21.80 | 26.90 |
| Ice cream | 6.43 | 6.25 |
| Milk formula | 6.98 | 6.09 |
| Other revenue | 0.01 | 0.00 |

Source(s): The Group, ABCI Securities

Share price performance (%)

| | <u>Absolute</u> | Relative* |
|-----------------|-----------------|-----------|
| 1-mth | 8.65 | 4.85 |
| 3-mth | 8.32 | (7.19) |
| 6-mth | 32.72 | 14.24 |
| *D-1-4: 4- LICI | | |

Source(s): Bloomberg, ABCI Securities

Stock performance



Source(s): Bloomberg, ABCI Securities

* All market data as of closing of Sep 22, 2016

Mengniu (2319 HK)

Topline growth beat Yili's at the expense of profitability

- •Mengniu's 1H16 revenue growth improved significantly with liquid milk as the biggest growth driver. The Group's leadership position has been consolidated further
- ■Bottom line suffered due to increased S&D expenses, showing the Group's topline growth was partially driven by heavier promotions. This casts doubts on the sustainability of growth momentum
- ■The lack of new product innovation, underwhelming performance of the milk powder segment, and the lackluster consumer market environment would continue to weigh on the Group's share price
- ■TP adjusted to HK\$ 14.53 to reflect higher revenue growth; maintain HOLD

Growth at the expense of profitability. Mengniu's 1H16 revenue grew by 6.62% YoY, with liquid milk as the major growth driver (+8.30% YoY). However, the Group's profitability declined with its OPM and NPM falling from 5.76% YoY and 5.24% YoY in 1H15 to 5.60% YoY and 3.95% YoY in 1H16. We believe the Group was trading profitability for higher growth and a bigger market share, which is damaging to shareholders in the long term.

Overreliance on liquid milk segment presents risk. In 1H16, the Group's liquid milk products contributed to 87.18% of total sales (1H15: 85.83%), and the UHT milk product contributed to 42.24% of total sales (1H15: 41.90%). According to the Group, its market share of liquid milk and UHT milk improved to 27.4% and 28.4% in 1H16 from 27.1% and 27.5% in 2H15. Yet, the milk formula segment, whose revenue declined by 6.92% YoY and contributed to 6.09% to total, continued to disappoint due to the lack of a turnaround in Yashili's business amid unfavorable industry sentiment. Higher reliance on liquid milk, especially the UHT milk, presents a major risk to the Group.

Working capital management – a mixed picture. Management of working capital improved as CCC declined to -3.39 days compared to 1.95 days in 1H15. However, the Group's payable turnover days increased to 58.03 in 1H16 from 54.02 in 1H15, showing difficulties in making on-time payment to suppliers amid the tough market condition. The extension of receivable turnover days to 15.22 may mean increased leniency to distributors to boost product sales.

A mixed outlook with uncertainties. We believe intensifying competition in the dairy product markets would dampen the growth outlook for industry players. The practice of trading profitability for growth is risky and the limited, short-term gain would not compensate for the downside associated with the lack of progress in balancing product portfolio or reforming distribution channels. In addition, the recent management change would be a risk factor as the new CEO, Mr. Minfang Lu, who was the former CEO of Yashili, has a rather short and, in our opinion, lackluster track record.

Maintain HOLD with TP of HK\$ 14.53. We revise the Group's valuation based on its mixed performance in revenue growth and profitability. We remain cautiously optimistic on the Group's outlook and set TP at HK\$ 14.53, which represents 24.13x 2016E P/E or 25.57x 2017E P/E, and 2.09x 2016E P/B or 1.98x 2017E P/B. Maintain **HOLD**.

Results and Valuation

| FY14A | FY15A | FY16E | FY17E | FY18E |
|-----------|--|--|---|--|
| 50,049.24 | 49,026.52 | 53,476.60 | 59,037.65 | 64,649.65 |
| 15.44 | -2.04 | 9.08 | 10.40 | 9.51 |
| 2,350.80 | 2,367.29 | 2,031.23 | 1,916.39 | 2,786.17 |
| 44.14 | 0.70 | -14.20 | -5.65 | 45.39 |
| 0.61 | 0.61 | 0.52 | 0.49 | 0.71 |
| 18.94 | 18.80 | 23.78 | 25.20 | 17.33 |
| 5.52 | 5.63 | 5.99 | 6.31 | 6.78 |
| 2.07 | 2.03 | 2.06 | 1.95 | 1.82 |
| 0.14 | 0.14 | 0.11 | 0.10 | 0.15 |
| 0.98 | 0.98 | 0.78 | 0.73 | 1.04 |
| 5.38 | 4.84 | 3.85 | 3.43 | 4.62 |
| 12.76 | 10.85 | 8.89 | 7.93 | 10.83 |
| | 50,049.24 15.44 2,350.80 44.14 0.61 18.94 5.52 2.07 0.14 0.98 5.38 | 50,049.24 49,026.52 15.44 -2.04 2,350.80 2,367.29 44.14 0.70 0.61 0.61 18.94 18.80 5.52 5.63 2.07 2.03 0.14 0.14 0.98 0.98 5.38 4.84 | 50,049.24 49,026.52 53,476.60 15.44 -2.04 9.08 2,350.80 2,367.29 2,031.23 44.14 0.70 -14.20 0.61 0.61 0.52 18.94 18.80 23.78 5.52 5.63 5.99 2.07 2.03 2.06 0.14 0.14 0.11 0.98 0.98 0.78 5.38 4.84 3.85 | 50,049.24 49,026.52 53,476.60 59,037.65 15.44 -2.04 9.08 10.40 2,350.80 2,367.29 2,031.23 1,916.39 44.14 0.70 -14.20 -5.65 0.61 0.61 0.52 0.49 18.94 18.80 23.78 25.20 5.52 5.63 5.99 6.31 2.07 2.03 2.06 1.95 0.14 0.14 0.11 0.10 0.98 0.98 0.78 0.73 5.38 4.84 3.85 3.43 |

Source(s): The Group, Bloomberg, ABCI Securities estimates



Appendix: Financial Statements of the Group

| Consolidated income statement (FY14A-FY18E) | | | | | | | |
|---|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| FY ends at Dec 31 (RMB mn, excl. EPS & DPS) | FY14A | FY15A | FY16E | FY17E | FY18E | 1H15A | 1H16A |
| Revenue | 50,049.24 | 49,026.52 | 53,476.60 | 59,037.65 | 64,649.65 | 25,564.41 | 27,257.15 |
| - Liquid milk | 43,036.16 | 43,326.64 | 47,869.40 | 53,324.95 | 58,711.91 | 21,940.95 | 23,761.52 |
| - Ice cream | 2,716.10 | 2,141.19 | 2,146.25 | 2,162.27 | 2,209.79 | 1,644.27 | 1,703.33 |
| - Milk formula | 3,960.96 | 3,228.80 | 3,146.84 | 3,226.89 | 3,388.24 | 1,783.49 | 1,660.04 |
| - Other revenue | 336.02 | 329.88 | 314.11 | 323.54 | 339.71 | 195.71 | 132.27 |
| COGS | (34,615.63) | (33,651.04) | (36,401.52) | (40,051.14) | (43,282.61) | (17,421.60) | (18,075.75) |
| Gross profit | 15,433.61 | 15,375.47 | 17,075.08 | 18,986.51 | 21,367.04 | 8,142.81 | 9,181.41 |
| Other income | 449.07 | 521.27 | 454.34 | 513.01 | 561.78 | 177.61 | 169.96 |
| SG&A | (12,504.93) | (12,856.29) | (14,956.52) | (17,148.75) | (18,493.04) | (6,658.93) | (7,584.82) |
| Other expenses | (713.21) | (392.59) | (427.81) | (472.30) | (517.20) | (182.84) | (218.79) |
| EBIT | 2,664.55 | 2,647.86 | 2,145.09 | 1,878.47 | 2,918.59 | 1,471.75 | 1,525.47 |
| Net interest expense(-)/income(+) | 207.73 | 244.64 | 325.45 | 428.11 | 490.82 | 139.15 | 126.64 |
| Income from associate/JV | 277.73 | 137.67 | 150.17 | 165.78 | 181.54 | 143.31 | (154.56) |
| Profit before tax | 3,150.01 | 3,030.17 | 2,620.70 | 2,472.36 | 3,590.95 | 1,754.20 | 1,497.55 |
| Tax | (459.29) | (510.04) | (436.59) | (411.72) | (595.07) | (321.34) | (313.03) |
| Profit from discontinued operation | (0.06) | 0.12 | 0.00 | 0.00 | 0.00 | (0.01) | - |
| Total net profit | 2,690.65 | 2,520.25 | 2,184.12 | 2,060.64 | 2,995.88 | 1,432.85 | 1,184.52 |
| - Profit to shareholders | 2,350.80 | 2,367.29 | 2,031.23 | 1,916.39 | 2,786.17 | 1,338.67 | 1,077.29 |
| - Minority interest | 339.85 | 152.96 | 270.99 | 255.32 | 371.06 | 94.18 | 107.23 |
| EPS (RMB) | | | | | | | |
| - Basic | 0.61 | 0.61 | 0.52 | 0.49 | 0.71 | 0.34 | 0.28 |
| - Diluted | 0.60 | 0.61 | 0.52 | 0.49 | 0.71 | 0.34 | 0.28 |
| DPS (RMB) | 0.14 | 0.14 | 0.11 | 0.10 | 0.15 | 0.00 | 0.00 |

Source(s): The Group, ABCI Securities estimates

| Consolidated balance sheet (FY14A-F | Y18E) | | | | | | |
|-------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| FY ends at Dec 31 (RMB mn) | FY14A | FY15A | FY16E | FY17E | FY18E | 1H15A | 1H16A |
| Cash and equivalent | 4,649.56 | 7,931.24 | 11,536.43 | 11,285.45 | 14,450.24 | 8,606.90 | 5,206.88 |
| Accounts receivables | 1,148.19 | 1,617.76 | 2,544.58 | 2,046.78 | 2,854.96 | 1,864.04 | 2,929.61 |
| Inventory | 4,342.29 | 4,339.51 | 4,051.45 | 4,581.42 | 4,418.43 | 4,289.32 | 3,468.52 |
| Other current assets | 10,192.55 | 8,531.86 | 6,661.34 | 7,580.58 | 7,404.22 | 7,796.74 | 10,106.18 |
| Total current assets | 20,332.59 | 22,420.36 | 24,793.79 | 25,494.23 | 29,127.86 | 22,557.00 | 21,711.19 |
| PP&E and construction in progress | 11,697.41 | 12,538.92 | 12,776.45 | 13,247.63 | 14,390.83 | 11,775.95 | 13,069.53 |
| Land use rights | 1,050.57 | 888.68 | 1,180.66 | 1,251.62 | 1,341.32 | 1,096.15 | 967.52 |
| Goodwill & intangibles | 7,457.88 | 7,581.62 | 7,592.39 | 7,629.17 | 7,681.13 | 7,453.88 | 8,567.55 |
| Other non-current assets | 6,542.35 | 7,222.97 | 8,449.19 | 9,486.33 | 11,079.05 | 7,222.35 | 7,007.13 |
| Total non-current assets | 26,748.20 | 28,232.19 | 29,998.69 | 31,614.75 | 34,492.34 | 27,548.32 | 29,611.73 |
| Total assets | 47,080.79 | 50,652.54 | 54,792.48 | 57,108.98 | 63,620.19 | 50,105.32 | 51,322.91 |
| Accounts payables | 4,991.85 | 4,644.30 | 6,818.50 | 6,426.09 | 7,806.15 | 5,160.71 | 5,779.87 |
| Short-term debt | 4,360.62 | 6,080.75 | 5,862.75 | 6,792.53 | 8,360.09 | 5,052.28 | 6,403.89 |
| Other current liabilities | 4,998.68 | 5,251.33 | 5,780.56 | 5,673.31 | 6,543.59 | 5,451.43 | 5,084.28 |
| Total current liabilities | 14,351.15 | 15,976.38 | 18,461.82 | 18,891.93 | 22,709.83 | 15,664.42 | 17,268.04 |
| Long-term debt | 5,464.05 | 4,969.51 | 4,968.55 | 4,975.97 | 4,980.57 | 5,416.79 | 3,768.51 |
| Other non-current liabilities | 2,772.72 | 3,091.50 | 3,179.13 | 3,676.24 | 4,304.50 | 2,789.70 | 3,505.03 |
| Total non-current liabilities | 8,236.77 | 8,061.01 | 8,147.68 | 8,652.20 | 9,285.08 | 8,206.49 | 7,273.53 |
| Total liabilities | 22,587.92 | 24,037.39 | 26,609.50 | 27,544.13 | 31,994.91 | 23,870.91 | 24,541.57 |
| Equity attributable to shareholders | 21,489.40 | 22,136.24 | 23,557.76 | 24,803.79 | 26,666.31 | 21,419.09 | 22,284.23 |
| Minority interest | 3,003.47 | 4,478.92 | 4,625.22 | 4,761.06 | 4,958.97 | 4,815.32 | 4,497.11 |
| Equities | 24,492.87 | 26,615.15 | 28,182.98 | 29,564.85 | 31,625.28 | 26,234.41 | 26,781.34 |
| Total liabilities and equity | 47,080.79 | 50,652.54 | 54,792.48 | 57,108.98 | 63,620.19 | 50,105.32 | 51,322.91 |

Source(s): The Group, ABCI Securities estimates



| Consolidated cash flow statement (FY14A-FY18E) | | | | | | | |
|--|------------|------------|------------|------------|------------|------------|------------|
| FY ends at Dec 31 (RMB mn) | FY14A | FY15A | FY16E | FY17E | FY18E | 1H15A | 1H16E |
| Profit before tax | 3,149.95 | 3,030.29 | 2,620.70 | 2,472.36 | 3,590.95 | 1,754.19 | 1,497.55 |
| Depreciation and amortization | 1,341.72 | 1,444.29 | 1,738.83 | 2,003.29 | 2,259.99 | 700.59 | 784.15 |
| Change in working capital | (478.21) | (1,063.27) | 2,145.60 | 331.93 | 960.88 | 455.59 | 1,059.57 |
| Others | (933.57) | (1,502.12) | (1,263.55) | (1,385.21) | (1,699.66) | (803.10) | (665.97) |
| Total cash flow from operation | 3,079.89 | 1,909.19 | 5,241.59 | 3,422.37 | 5,112.16 | 2,107.26 | 2,675.30 |
| CapEx | (3,278.28) | (3,026.92) | (3,113.68) | (3,424.40) | (4,702.77) | (1,439.60) | (2,706.50) |
| Others | (3,137.08) | 3,563.56 | 3,526.47 | 3,433.96 | 3,840.44 | 2,286.04 | 3,440.53 |
| Total Cash Flow From investing | (6,415.36) | 536.64 | 412.79 | 9.56 | (862.33) | 846.44 | 734.03 |
| Change in debt | (1,945.55) | 881.69 | (218.96) | 937.20 | 1,572.17 | 512.08 | (877.86) |
| Dividend paid | (490.95) | (654.72) | (621.54) | (563.67) | (527.60) | (642.19) | 0.00 |
| Others | 6,055.32 | 462.07 | (148.31) | (239.99) | (248.68) | 853.10 | (538.69) |
| Total Cash Flow From Financing | 3,618.83 | 689.05 | (988.81) | 133.54 | 795.88 | 722.99 | (1,416.55) |
| Net change in cash | 283.36 | 3,134.88 | 4,665.57 | 3,565.47 | 5,045.72 | 3,676.70 | 1,992.78 |
| Cash and cash equivalent at beg | 3,354.59 | 3,607.03 | 6,833.61 | 11,421.49 | 14,960.67 | 3,607.03 | 6,833.61 |
| ForEx change | (30.91) | 92.66 | (77.68) | (26.29) | (24.18) | 207.85 | 13.86 |
| Cash and cash equivalent at end | 3,607.03 | 6,833.61 | 11,421.49 | 14,960.67 | 19,982.22 | 7,491.58 | 8,840.24 |
| Time deposit - maturity longer than three months | (1,042.53) | (1,057.40) | 114.93 | (3,675.22) | (5,531.97) | 1,115.32 | (3,633.36) |
| Cash and cash equivalent on Balance Sheet | 4,649.56 | 7,931.24 | 11,536.43 | 11,285.45 | 14,450.24 | 8,606.90 | 5,206.88 |

Source(s): The Group, ABCI Securities estimates

| Key operating and financial ratios (FY14A | \-FY18E) | | | | | | |
|---|----------|---------|---------|---------|--------|---------|---------|
| As of Dec 31 | FY14A | FY15A | FY16E | FY17E | FY18E | 1H15A | 1H16A |
| Growth measures (%) | | | | | | | |
| Sales growth | 15.44 | (2.04) | 9.08 | 10.40 | 9.51 | (1.05) | 6.62 |
| Liquid milk growth | 13.54 | 0.67 | 10.48 | 11.40 | 10.10 | 0.81 | 8.30 |
| - UHT milk growth | 7.47 | (9.86) | 7.48 | 6.68 | 4.41 | (13.38) | 7.50 |
| - Milk beverage growth | 14.34 | (12.46) | (2.77) | 3.79 | 3.27 | (2.89) | (13.11) |
| - Yogurt growth | 36.69 | 55.48 | 28.05 | 23.96 | 21.66 | 55.95 | 31.57 |
| Ice cream growth | (10.16) | (21.17) | 0.24 | 0.75 | 2.20 | (17.31) | 3.59 |
| Milk powder growth | 81.92 | (18.48) | (2.54) | 2.54 | 5.00 | (7.77) | (6.92) |
| Other product growth | 32.58 | (1.83) | (4.78) | 3.00 | 5.00 | 31.55 | (32.42) |
| Gross profit growth | 31.94 | (0.38) | 11.05 | 11.19 | 12.54 | (2.85) | 12.75 |
| Operating profit growth | 43.90 | (0.63) | (18.99) | (12.43) | 55.37 | 20.57 | 3.65 |
| Net profit growth | 44.14 | 0.70 | (14.20) | (5.65) | 45.39 | 27.66 | (19.53) |
| Profitability ratios (%) | | | | | | | |
| Gross margin | 30.84 | 31.36 | 31.93 | 32.16 | 33.05 | 31.85 | 33.68 |
| EBIT margin | 5.32 | 5.40 | 4.01 | 3.18 | 4.51 | 5.76 | 5.60 |
| EBITDA margin | 8.56 | 8.63 | 7.26 | 6.58 | 8.01 | 9.06 | 7.91 |
| Pre-tax margin | 6.29 | 6.18 | 4.90 | 4.19 | 5.55 | 6.86 | 5.49 |
| Net margin | 4.70 | 4.83 | 3.80 | 3.25 | 4.31 | 5.24 | 3.95 |
| Return ratios (%) | | | | | | | |
| ROAA | 5.38 | 4.84 | 3.85 | 3.43 | 4.62 | 2.75 | 2.11 |
| ROAE | 12.76 | 10.85 | 8.89 | 7.93 | 10.83 | 5.28 | 4.04 |
| ROIC | 10.69 | 9.27 | 8.62 | 8.33 | 11.65 | 5.42 | 4.06 |
| Liquidity ratio (x) | | | | | | | |
| Current ratio | 1.42 | 1.40 | 1.34 | 1.35 | 1.28 | 1.44 | 1.26 |
| Quick ratio | 1.11 | 1.13 | 1.12 | 1.11 | 1.09 | 1.17 | 1.06 |
| Cash ratio | 0.34 | 0.54 | 0.67 | 0.64 | 0.68 | 0.58 | 0.34 |
| Cash conversion cycle (days) | | | | | | | |
| Days of outstanding receivable | 6.94 | 10.30 | 14.20 | 14.19 | 13.84 | 10.75 | 15.22 |
| Days of inventory on hand | 36.48 | 47.08 | 42.07 | 39.34 | 37.95 | 45.21 | 39.42 |
| Days of outstanding payable | 48.93 | 52.26 | 57.93 | 59.56 | 60.24 | 54.02 | 58.03 |
| ccc | (5.51) | 5.12 | (1.65) | (6.03) | (8.45) | 1.95 | (3.39) |
| Leverage ratios (%) | | | | | | | |
| Total debt/Equity | 40.11 | 41.52 | 38.86 | 40.19 | 42.52 | 40.57 | 38.08 |
| Total debt/Total assets | 20.87 | 21.82 | 19.77 | 20.61 | 20.97 | 21.24 | 19.87 |

Source(s): The Group, ABCI Securities estimates



Disclosures

Analyst Certification

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Definition of equity rating

| Rating | Definition |
|--------|--|
| Buy | Stock return ≥ Market return rate |
| Hold | Market return – 6% ≤ Stock return < Market return rate |
| Sell | Stock return < Market return – 6% |

Stock return is defined as the expected % change of share price plus gross dividend yield over the next 12 months

Market return: 5-year average market return rate Time horizon of share price target: 12-month

Definition of share price risk

| Definition |
|---|
| 2.6 ≤180 day volatility/180 day benchmark index volatility |
| 1.5 ≤ 180 day volatility/180 day benchmark index volatility < 2.6 |
| 1.0 ≤180 day volatility/180 day benchmark index volatility < 1.5 |
| 180 day volatility/180 day benchmark index volatility < 1.0 |
| |

We measure share price risk by its volatility relative to volatility of benchmark index. Benchmark index: Hang Seng Index.

Volatility is calculated from the standard deviation of day to day logarithmic historic price change. The 180-day price volatility equals the annualized standard deviation of the relative price change for the 180 most recent trading days' closing price.

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