

# **Company Report**

# Kaisa Group (1638 HK) June 6, 2013

# Rating: Buy TP: HK\$2.80

#### Key data

Share price (HK\$)	2.15
Target price (HK\$)	2.80
Upside potential (%)	30.2
52Wk H/L(HK\$)	2.87/1.32
Issued shares (mn)	4,906
Market cap (HK\$mn)	10,564
30-day avg vol (HK\$mn)	23
Major shareholder (%)	
Kwok's Family	62.4

Source: Company & Bloomberg

#### Revenue breakdown by segment (2012) (%)

Property development	97.0
Property investment	1.4
Property management	1.1
Others	0.4

Source: Company

#### Share performance (%)

	Absolute	Relative*
1-mth	(13.7)	(10.3)
3-mth	(8.9)	(6.0)
6-mth	(2.3)	(1.4)

\*Relative to Hang Seng Index Source: Bloomberg

## 1 year price performance



Source: Bloomberg

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Previous report: N/A (Initiation)

# **Driving Shenzhen's Urbanization**

Kaisa finally came to a harvesting stage for their investment in urban redevelopment. Their first redevelopment project- Kaisa City Plaza has received overwhelming responses, generating gross margin in the excess of 50%. In fact, Shenzhen's land supply is rather limited redevelopment will be one of key sources in future. As Shenzhen city redevelopment is to unlock hidden value of land resources, Kaisa is set to benefit from this trend.

**Lucrative redevelopment projects.** Kaisa's latest redevelopment project- Kaisa City Plaza has been a great success. The project achieved an ASP of RMB20k/sqm, implying 52% gross margin based on our estimates, vs Kaisa current gross margin of 32.5% in 2012. We expect Kasia's gross margin will be on upward trend (from 32.5% in 2012A to 38.3% in 2015E) driven by increasing contributions from redevelopment projects.

**Getting land below market price.** Kaisa currently sits with 2.2m sqm site area of redevelopment projects in Shenzhen under Shenzhen Government Listing. We estimate overall land cost (relocation plus land premium) of ~RMB3k/sqm, vs market value of RMB4k/sqm, implying a possible uplift (RMB5.5b) to Kaisa's 2013E NAV (RMB22.5b), upon full approval obtained from government.

**Fast churn model outside Shenzhen**. Kaisa has been active in penetrating new cities leveraging a fast churn model. Despite selling at lower gross margin of ~25%, projects outside Shenzhen generate good cashflow, and should diversify risks from redevelopment projects, which have uncertain timing in getting approvals.

**Buying Kaisa's margin improvement capability plus redevelopment upside.** We derived our TP of HKD2.80 based on based on 45% discount to our estimated NAV of HKD5.15/share. Trading at 4.3x 2013E PE, we believe Kaisa's potentials are under-estimated. Initiate Kaisa with a Buy rating.

**Risk factors:** 1) Timing of redevelopment projects' approval could be uncertain; 2) no dividend record since listing; 3) diversifying to outside Greater Shenzhen areas may lead to higher overheads

#### **Results and valuation**

(FY ended Dec 31)	FY11A	FY12A	FY13E	FY14E	FY15E
Revenue (RMB mn)	10,835	11,955	18,979	24,579	26,304
Y-Y Chg (%)	39.7	10.3	58.8	29.5	7.0
Underlying net profit (RMB mn)	1,576	1,504	2,203	3,351	4,003
Y-Y Chg (%)	11.9	(4.6)	46.5	52.1	19.4
Underlying EPS (RMB)	0.28	0.27	0.40	0.61	0.72
BVPS (RMB)	2.15	2.60	3.00	3.60	4.33
DPS (RMB)	-	-	-	-	-
Underlying PE (x)	6.1	6.3	4.3	2.8	2.4
<b>PB</b> ( <b>x</b> )	0.8	0.7	0.6	0.5	0.4
Dividend yield (%)	-	-	-	-	-



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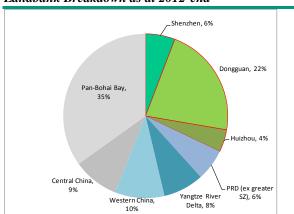
# A key player in Shenzhen

Established in 1999, Kaisa has been very active in Shenzhen property market. About 20.7% of Kaisa's 2012 contracted sales and 32% of land bank are located are located in Greater Shenzhen (Shenzhen/Dongguan/ Huizhou).

#### 2012 Contracted Sales Breakdown

# 7.2% Huizhou, 3,2% Central China Western China, 25%

Landbank Breakdown as at 2012-end



Source: Kaisa, ABCI Securities



Shenzhen Kaisa City Centre

Shenzhen Kaisa Global Centre

Source: Kaisa, ABCI Securities



Source: Kaisa, ABCI Securities

Shenzhen Kaisa Metropolitan Homeland



Source: Kaisa, ABCI Securities

Shenzhen Dapeng Project

Source: Kaisa, ABCI Securities



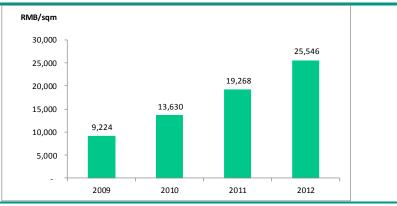
Source: Kaisa, ABCI Securities



#### **Rising contribution from Shenzhen**

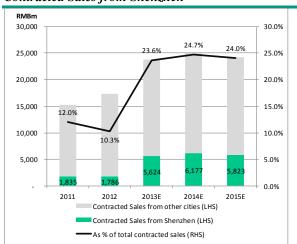
Kaisa has also been upgrading its product mix in Shenzhen for past few years. In fact, we have seen ASP of Kaisa's Shenzhen projects rose from RMB9,224/sqm in 2009 to RMB25,546/sqm in 2012, driven by increasing contribution from higher-end products. Going forward, we expect contracted sales contribution from Shenzhen alone to increase from 10% of total in 2012, to 24% level in 2013-15, on the back of higher portion of redevelopment projects in Shenzhen

Kaisa's Shenzhen ASP trend



Source: Kaisa

#### Contracted Sales from Shenzhen



Source: Kaisa, ABCI Securities estimates

#### Strong pipeline in Shenzhen



\* Launch schedule as at Mar 2013

Green: project launched/ to be launched soon;

Orange: redevelopment projects Source: Kaisa, ABCI Securities

#### Qianhai Potential

In Apr 2013, Kaisa announced the formation of JV with Fulbright Overseas, a financial services firm owned by Chairman, to invest in Qianhai area in Shenzhen. Central government targets to develop the 14m sqm Qianhai site into a regional hub for financial services, logistics and information services. Although Kaisa currently doesn't hold any land in Qianhai, given Kaisa's expertise in Shenzhen's relevant town planning experience from redevelopment projects, we expect Kaisa to have good potential in Qianhai's opportunities in future.



# An urban redevelopment specialist

# Lucrative redevelopment model- Kaisa City Plaza a good example

The launch of Kaisa's first redevelopment project- Kaisa City Plaza, has been a great success. Debut in Dec 2012, Kaisa sold a total GFA of around 90k sqm out of 130k sqm launched in its first phase, implying a sell-through rate of 70%. The project achieved an ASP of ~RMB20k/sqm, implying 52% gross margin based on our estimates, significant higher than Kaisa's current gross margin of 32.5% in 2012.

Kaisa City Plaza- Margin Estimate

	Per sq/m RMB	As % of sales
ASP	20,000	100%
Relocation	2,600	13%
Land premium	1,000	5%
Construction	5,000	25%
Finance cost	700	4%
Others	400	2%
Cost of sales	9,700	49%
Gross profit	10,300	52%
SG&A	2,000	10%
LAT	2,762	14%
Income tax	1,385	7%
Net profit	4,154	21%

<sup>\*</sup> Figures estimated by ABCI Securities based on company guidance

#### Getting land at below market price- huge potential upside

Kaisa is currently sitting with 2.6m sqm (of which 1.5m sqm in Shenzhen) sqm landbank of redevelopment projects in Shenzhen, representing 14% of total landbank. Further, Kaisa currently has some 2.2m sqm site area of redevelopment projects under Shenzhen Government Listing (深圳市城市 更新单元计划), with plot ratio to be determined. According to current redevelopment policy in Shenzhen, land premium will be charged depending on the plot ratio:

- Plot rato <2.5x: free of market land premium
- Plot ratio in between 2.5 to 4.5x: 20% of market land premium
- Plot ratio >4.5x: 100% of market land premium.

Assuming a plot ratio of 2.5x, this could imply an extra GFA of 5.5m sqm in prime location, enhancing NAV by RMB5.5b, or 22% of total NAV. Currently, we only factored in redevelopment projects which obtained full approvals with plot ratio confirmed.

List of Kaisa's Redevelopment Projects

NO.	Project	Location	Site Area (sq.m.
1 <sup>(1)</sup>	Pinghu Town Project	Shenzhen	1,000,00
2 (1)	Dapeng Project	Shenzhen	76,30
3 <sup>(1)</sup>	Henggang Anliang Village 5 Project	Shenzhen	166,00
4 (1)	Henggang Anliang Village 6 Project	Shenzhen	204,00
5 <sup>(1)</sup>	Henggang Anliang Village 7 Project	Shenzhen	180,00
6 <sup>(1)</sup>	Henggang Anliang Village 8 Project	Shenzhen	327,00
7 <sup>(1)</sup>	Nanmendun Project	Shenzhen	100,32
8 <sup>(1)</sup>	Dapeng No.2 Industrial Zone Project	Shenzhen	139,67
9 <sup>(2)</sup>	Yantian sancun , Sicun and Xisanxia Cun	Shenzhen	266.00
10	Nan'ao Xu Town Project	Shenzhen	400.00
11	Dafen Project	Shenzhen	210,00
12	Buji Mumianwan Project	Shenzhen	230,00
13	Xiaxuecun Project	Shenzhen	90.000
14	Gangtou Xiangjiaotang Project	Shenzhen	250,00
15	Tonghe Project	Guangzhou	53.50
16	Lianbian Village Project	Guangzhou	2.600.00
17	Fenggang Project	Dongquan	177,34
18	Xiabumiao & Nanhua Village Project	Shenzhen	162,20
19	Nanyuan Village Project	Shenzhen	8.53
20	Xiaoping Village Project	Guangzhou	1,200,00
21	Huawei Science and Technology GX03 Project	Shenzhen	200.00
22	Dapeng Jiuxu Project	Shenzhen	670,00
23	Shangxue Niuguling Project	Shenzhen	100,00
24	Longcheng Industrial Zone Project	Shenzhen	67,11
25 <sup>(1)</sup>	Yagang Village	Guangzhou	799,60
26	Shixi Village	Guangzhou	400,000
27	Huawei Science and Technology ZDY09 Project	Shenzhen	188,00
28	Gangtou Bantian Hepinggang Project	Shenzhen	215,00
29	Gangtou Bantian Zhongxinwei Project	Shenzhen	82,00
30	Gangtou Bantian Matishan Project	Shenzhen	198,00
31	Gangtou Bantian Xinweizai Project	Shenzhen	115,10
32	Futian Project	Shenzhen	29,44
	Sub-total		10,905,13
Cont	ractual agreements Project Transfer or Cooperative (1)		
33	Longgang Nan'ao Longbeitou Project	Shenzhen	26,66
	Sub-total		26,66
Land	lbank		
34	Shenzhen Kaisa Global Center	Shenzhen	14,41
35	Shenzhen Kaisa City Plaza	Shenzhen	179,64
36	Zhuhai Lake View Waldorf Garden	Zhuhai	164,35
37	Dongguan Le Grand Bleu	Dongguan	239,06
	Sub-total		597,46
Othe			
38 <sup>(1)</sup>	Golden Bay Resort	Shenzhen	34,728
	Sub-total		34,728
Total			11,563,998

<sup>(1)</sup> Projects included in government listing for redevelopment; (2) Acquired by auction \*Data in table is as at Mar 2013

Kaisa's Potential Extra Land Bank from Redevelopment Projects

	Bull	case	Remarks
Plot ratio (x)	2.5	4.5	
Site area (m sqm)	2.2	2.2	
GFA (m sqm)	5.5	9.9	
GFA occupied by existing resident (m sqm)	2.2	2.2	Normally have 1x plot ratio for old village
Compensation price per sqm (RMB/sqm)	7,500	7,500	Mainly represent 1x plot ratio granted residence
Relocation cost (RMBm)	16,500	16,500	
GFA subjected to land premium (m sqm)	-	4.4	Plot ratio of 2.5x aboved subjected to land premium
Market price of land (RMB/ sqm)	4,000	4,000	Land cost- Futian: RMB3,000-5,000/sqm; Longgang: RMB1,000-2,000/sq
Valuation allowance (%)	0%	20%	
Land premium (RMBm)	-	3,520	20% of market land cost (RMB4,000)
Total land cost (RMBm)	16,500	20,020	
Land cost per sqm (RMB/sqm)	3,000	2,022	
Market value of land (RMBm)	22,000	39,600	
Market value per sqm (RMB/sqm)	4,000	4,000	
NAV enhancement (RMBm)	5,500	19,580	
NAV enhancement (%)	24%	87%	

Source: Kaisa, ABCI Securities estimates

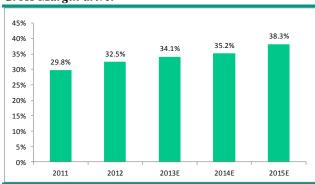
Source: Kaisa, ABCI Securities



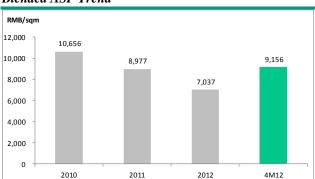
#### Sweet gross profit margin on redevelopment projects

Given redevelopment project has a high gross margin of 50% on average (vs Kasia's 2012 gross margin of 30% at group level), increasing contribution from redevelopment projects will drive Kaisa's overall margin as a whole. Given rising land and construction cost among real estate industry, Kaisa's margin improvement trend in future makes it stands out against peers.

Gross Margin driver



Blended ASP Trend



Source: Kaisa, ABCI Securities estimates

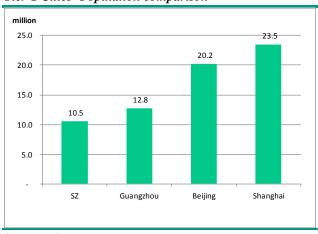
Source: Kaisa, ABCI Securities

#### Business model fits urban redevelopment

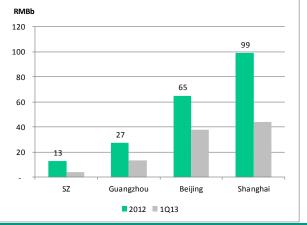
In fact, urban redevelopment is essential for Shenzhen in order to solve housing problem. In particular, Shenzhen's land supply is very tight given limited space in the city. For instance, Shenzhen's population is around half of Beijing/ Shanghai, but land sales is only 13% of Shanghai or 20% of Beijing; while it has similar population to Guangzhou, land sales were half of of Guangzhou. These indicated Shenzhen's under supply situation, and extra land resource from redevelopment is crucial.

In fact, Kaisa's redevelopment model helps to speed up urbanization in Shenzhen. There are many old villages occupying core area in Shenzhen without efficient use of land (e.g. plot ratio <1). Further, as the village collectively owned the land, individual households have no strata title. Kaisa's granting GFA as compensation to resident allow them to realize their assets. Kaisa's redevelopment model brings not only decent profit to itself, but also benefits to the city and local residents.

Tier-1 Cities- Population comparison



Tier-1 Cities- Land Sales comparisons



Source: NBS; Shenzhen Statistics Department

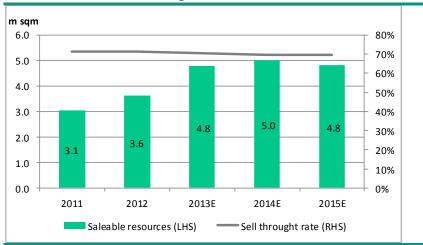


# Fast churn model outside Shenzhen

As Shenzhen market's land supply remains tight, Kaisa needs to find investment opportunities outside the region to maintain a fast growing pace. In 2012, Kaisa entered 3 new cities, namely Chongqing, Dalian & Dadong.

While Kaisa's Shenzhen projects are seeking for high margin, their projects in  $2^{nd}/3^{rd}$  tier cities are aiming at faster assets churn. Normally they look for lower gross margin (~25%) for projects outside Shenzhen to achieve faster sales. As a result, Kaisa's overall sell through rate remained high at 70%, compared to ~50% for other mid-cap name such as Greentown & Sunac.

#### Saleable resources & Sell through rate



Source: Kaisa, ABCI Securities estimates

#### Geographic coverage

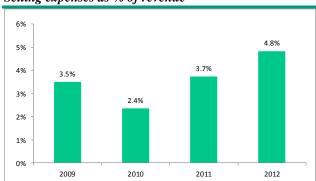


\* Geographic coverage as at 2012 end Source: Kaisa, ABCI Securities



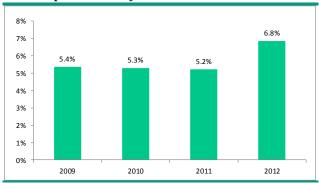
However, due to fast geographic expansion, SG&A expenses also escalated quickly from 8.9% of revenue in 2009 to 11.6% in 2012. We expect the ratio to come down in future as Kaisa's economy of scale appears.

# Selling expenses as % of revenue



Source: Kaisa, ABCI Securities

# G&A expenses as % of revenue



Source: Kaisa, ABCI Securities

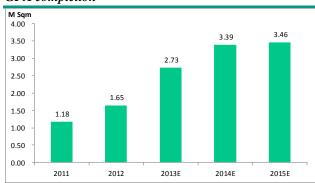


# Margin improvement to drive share price

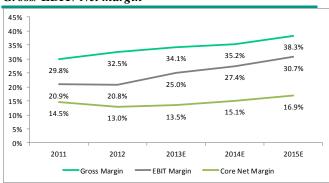
# Expect exciting 35% earnings CAGR in 2013-15E

We estimated Kaisa's underlying profit (ex-revaluation) to deliver 35% CAGR growth in 2013-2015E, on the back of growing completion as well as margin improvement as proportion of redevelopment projects increased.

**GFA** completion



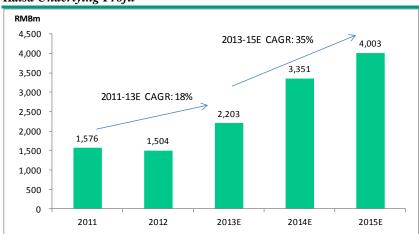
Gross/EBIT/Net margin



Source: Kaisa, ABCI Securities estimates

Source: Kaisa, ABCI Securities estimates

#### Kaisa Underlying Profit



Source: Kaisa, ABCI Securities estimates

However Kaisa's valuation remains depressed despite exciting growth story. We believe market will turn more positive on the stock as Kaisa delivers good monthly sales figures as well as strong earnings growth in future.



#### Peer's valuation

				Mkt	Share	Per	rformar	ıce	Discount									
	China Property	Ticker	Rating	сар	Price	1-Month	YTD	2012	to 2013E		P/E		Y	ield (%	<b>)</b>		P/B	
				(HKD bn) (	local ccy)	% Chg	% Chg	Chg	NAV (%)	2012A	2013E	2014E	2012A	2013E	2014E	2012A	2013E	2014F
	Residential:																	
1	COLI	688 HK	BUY	186.7	22.85	-4.2%	-1%	76%	-12.3%	11.7	9.6	7.7	1.8	2.1	2.6	2.1	1.8	1.5
2	Greentown	3900 HK	BUY	30.0	13.94	-8.4%	-2%	320%	-56.6%	5.3	4.4	3.4	4.5	4.9	5.4	1.1	0.9	0.7
3	Sunac	1918 HK	BUY	19.6	5.92	-4.1%	-1%	277%	-62.6%	6.0	4.2	3.9	1.8	2.4	2.6	1.5	1.1	0.9
4	Kaisa	1638 HK	BUY	10.6	2.15	-11.2%	-10%	78%	-57.0%	6.3	4.3	2.8	-	-	-	0.7	0.6	0.5
5	CR Land	1109 HK	NR	138.1	23.70	0.9%	12%	70%	-15.2%	18.2	14.9	11.9	1.4	1.7	2.1	2.0	1.7	1.5
6	Country Garden	2007 HK	NR	80.4	4.41	0.0%	9%	39%	-27.7%	9.5	8.0	6.9	3.9	4.6	5.3	1.7	1.5	1.3
7	Longfor	960 HK	NR	71.7	13.20	-1.2%	-13%	77%	-37.0%	10.6	8.8	7.7	1.9	2.2	2.6	1.9	1.6	1.4
8	Shimao	813 HK	NR	58.2	16.76	-2.2%	15%	122%	-43.3%	8.1	7.7	6.5	3.2	4.0	4.6	1.3	1.1	1.0
9	Evergrande	3333 HK	NR	49.5	3.09	-3.4%	-27%	32%	-63.6%	4.1	4.7	4.1	-	5.7	6.4	1.0	0.8	0.7
10	Guangzhou R&F	2777 HK	NR	42.1	13.08	-8.5%	1%	109%	-48.9%	7.0	6.1	5.4	5.7	6.2	7.0	1.3	1.1	1.0
11	Agile	3383 HK	NR	32.2	9.35	-6.3%	-14%	56%	-58.9%	5.2	5.2	4.6	4.1	4.7	5.3	1.0	0.8	0.7
11	Sino Ocean	3377 HK	NR	26.7	4.55	-14.6%	-21%	64%	-51.3%	7.7	7.8	6.4	5.2	5.3	6.2	0.5	0.5	0.5
11	COGO	81 HK	NR	24.9	10.90	-11.1%	17%	47%	-21.4%	10.4	8.5	6.7	1.0	1.4	1.6	3.1	2.3	1.7
11	Yuexiu Properties	123 HK	NR	20.6	2.21	-5.2%	-10%	123%	-58.2%	15.8	7.2	6.1	2.9	5.1	6.2	0.7	0.7	0.6
11	KWG	1813 HK	NR	15.0	5.17	-7.0%	-11%	121%	-60.2%	6.3	5.1	4.2	3.6	4.9	5.4	0.8	0.7	0.6
11	Glorious	845 HK	NR	9.4	1.20	-3.2%	-18%	16%	na	11.0	5.0	4.1	-	1.6	2.2	0.4	0.4	0.3
17	BJ Capital Land	2868 HK	NR	6.4	3.11	5.8%	-3%	109%	na	6.1	4.0	3.1	7.6	8.5	11.2	0.9	0.5	0.5
	HK Listed Avg					-4.9%	-5%	102%	-44.9%	8.8	6.8	5.6	2.9	3.8	4.5	1.3	1.1	0.9
	- Large cap (>HKD50b	a) ava				-1.4%	4%	77%	-27.1%	11.6	9.8	8.1	2.4	2.9	3.5	1.8	1.6	1.3
	- Small-mid cap ( <hkl< td=""><td></td><td></td><td></td><td></td><td>-6.4%</td><td>-8%</td><td>113%</td><td>-53.9%</td><td>7.6</td><td>5.5</td><td>4.6</td><td>3.0</td><td>4.2</td><td>5.0</td><td>1.1</td><td>0.9</td><td>0.7</td></hkl<>					-6.4%	-8%	113%	-53.9%	7.6	5.5	4.6	3.0	4.2	5.0	1.1	0.9	0.7
			•			-												
1	Vanke	000002 CH	l NR	165.8	11.83	4%	24%	30%	-22.2%	10.4	8.4	7.0	1.5	1.6	1.9	2.0	1.7	1.4
2	Polv-A	600048 CH	l NR	109.8	12.15	1%	-11%	40%	-34.6%	10.3	8.0	6.4	1.9	2.4	3.1	2.0	1.7	1.4
3	China Merchants Property	000024 CH	l NR	59.8	29.05	8%	-3%	69%	na	15.0	11.6	9.4	1.0	1.2	1.5	2.1	1.8	1.5
4	Gemdale	600383 CH	l NR	43.5	7.69	6%	10%	46%	-6.1%	10.1	9.3	7.7	1.0	2.0	2.3	1.4	1.3	1.2
	A-share Listed Avg					5%	5%	46%	-20.9%	11.5	9.3	7.6	1.4	1.8	2.2	1.9	1.6	1.4
	Commercial:																	
1	SOHO China	410 HK	NR	32.4	6.58	-4%	6%	21%	-34.2%	8.3	8.0	11.7	4.7	4.8	4.6	0.9	0.8	0.8
2	Franshion	817 HK	NR	25.9	2.83	5%	1%	104%	-50.4%	7.7	8.8	7.5	2.5	2.7	3.4	0.9	0.9	0.8
3	Mingfa	846 HK	NR	14.7	2.41	1%	5%	0%	na	29.0	18.1	13.1	-	_	2.6	1.3	1.2	1.2
4	Renhe Commercial	1387 HK	NR	10.0	0.48	-4%	-41%	0%	-82.4%	9.0	11.0	6.0	-	_	_	0.4	0.4	0.3
	Commercial Property A					-1%	-7%	31%	-55.7%	13.5	11.5	9.6	1.8	1.9	2.7	0.9	0.8	0.8

\* The data in table is as at 5 June 2013 Source: Bloomberg; ABCI Securities estimates

# Initiate Kaisa with a BUY, TP HKD2.80 based on 45% discount to NAV

We derived the Kaisa's TP of HKD2.80 based on 45% discount to our estimated NAV of HKD5.15/share. We used DCF with WACC of 13.3% to value property development project as significant portion of cashflow occurs beyond next 1-2 years. Property development represents 95% of Gross Assets Value (GAV), with the rest coming from investment properties (which we valued by 6.0% capitalization rate). We applied 45% discount (similar to historical average of 48% since listing) to our NAV estimates of HKD5.15, to derive TP of HKD2.80, implying 5.6x 2013E PE or 0.7x 2013E PB.

### Discount to NAV



Source: Kaisa, ABCI Securities

# 2013E NAV Breakdown

	Attr. GFA (M sqm)	Net assets value (RMB m)	% of total	Valuation Methodology	Implied value per sqm (HKD)
Property development	(M Sqiii)	(KNID III)	70 01 total	Wethodology	(TIKD)
Shenzhen	1.1	5,624	19%		4,900
Dongguan	1.0	1,178	4%		1,209
Huizhou	5.2	7,071	24%		1,357
Anshan	2.4	1,912	7%	DCF at WACC	809
Yingkou	2.0	1,585	5%	of 13.3%	810
Changsha	1.5	1,517	5%		1,040
Huludao	1.7	1,408	5%		810
Others	7.1	7,264	25%		1,021
Subtotal	22.0	27,560	95%		1,255
Investment Properties		1,554	5%	6.0% cap rate	on 2013E net rental
Total 2013E GAV		29,114	100%		
2013E Net debt		(6,517)	-22%		
Total 2013E NAV		22,597	78%		
No. of share outstanding (d	iluted)	5,526		•	
NAV per share (RMB)		4.1			
Ex rate		1.26			
NAV per share (HKD)		5.15			
Target discount (%)	_	45%			
Target Price (HKD)		2.80			
Current price (HKD)	-	2.15			
Upside		30%			
WACC	13.3%				
Cost of debt	11.0%				
Cost of Equity	18.0%				
Debt/ ( Debt + Equity)	48%				

\* Share price as at 5 Jun 2013 Source: Kaisa, ABCI Securities estimates

# Historical forward PE

# 

# Historical forward PB



Source: Kaisa, ABCI Securities Source: Kaisa, ABCI Securities



## What are the risks?

- Timing of redevelopment remains uncertain: redevelopment projects should lead to decent gross margin; however timing of approval grant and relocation process could take longer than expected. Kaisa is also building land bank outside Shenzhen using fast churn model to diversify such timing risk.
- No dividend record since listing: as Kaisa is still at fast growing stage, expansion is still their focus at the moment. Dividend payment will be unlikely in near future.
- Increasing SG&A expenses ratio may hurt margin: Kaisa registered higher overheads as they entered into more new markets. However, we expect the ratio to come down in future as Kaisa's economy of scale appears.



Income statement forecast

Dec-end (RMBm)	2011A	2012A	2013E	2014E	2015E
Revenue	10,835	11,955	18,979	24,579	26,304
Cost of sales	(7,601)	(8,070)	(12,498)	(15,921)	(16,240)
Gross Profit	3,234	3,885	6,481	8,658	10,063
SG&A expenses	(970)	(1,397)	(1,745)	(1,914)	(1,988)
EBIT	2,264	2,489	4,736	6,744	8,076
Finance cost	(69)	(39)	(40)	(33)	(29)
Share of profit of associates	(1)	(0)	0	0	0
Other income/ (expenses)	198	62	71	127	211
Fair value gain of investment properties	0	0	0	0	0
Disposal/one-off items	433	757	0	0	0
Profit before tax	2,825	3,269	4,768	6,839	8,257
Tax	(926)	(1,153)	(2,215)	(3,139)	(3,805)
Profit after tax	1,899	2,116	2,553	3,700	4,453
Minority interest	2	(44)	(350)	(349)	(450)
Reported net profit	1,901	2,072	2,203	3,351	4,003
Less: exceptional items	(325)	(568)	0	0	0
Underlying net profit	1,576	1,504	2,203	3,351	4,003
Per share					
Underlying EPS (RMB)	0.28	0.27	0.40	0.61	0.72
DPS (RMB)	-	-	-	-	-
Payout ratio (%)	0%	0%	0%	0%	0%
BVPS (RMB)	2.15	2.60	3.00	3.60	4.33
Growth %					
Revenue	39.7%	10.3%	58.8%	29.5%	7.0%
Gross Profit	7.4%	20.2%	66.8%	33.6%	16.2%
EBIT	-6.3%	9.9%	90.3%	42.4%	19.7%
Underlying net profit	11.9%	-4.6%	46.5%	52.1%	19.4%
Margin %					
Gross margin	29.8%	32.5%	34.1%	35.2%	38.3%
Gross margin (post-LAT)	28.0%	31.6%	27.5%	27.9%	29.9%
EBIT margin	20.9%	20.8%	25.0%	27.4%	30.7%
Core net margin	14.5%	13.0%	13.5%	15.1%	16.9%
Key assumptions					
Contracted Sales (RMBm)	15,289	17,341	23,812	25,773	26,431
GFA sold (m sqm)	2.18	2.58	3.36	3.49	3.34
ASP (RMB/sqm)	7,022	6,730	7,078	7,376	7,906
Booked Sales (RMB)	10,576	11,598	18,635	24,204	25,905
GFA delivered (m sqm)	1.18	1.65	2.73	3.39	3.46
Booked ASP (RMB/sqm)	8,977	7,037	6,816	7,139	7,478
Land acquisition (RMBm)	5,950	4,520	2,032	-	-
GFA acquired (m sqm)	4.9	2.4	0.7	-	-
Land cost (RMB/sqm)	1,209	1,858	2,719		
Land acquisition to Contracted sales (%)	38.9%	26.1%	8.5%		
Land bank GFA (m sqm)	23.7	23.9	21.9	18.5	15.1



Balance sheet forecast

Dec-end (RMBm)	2011A	2012A	2013E	2014E	2015E
Current assets	34,756	49,836	55,693	59,992	64,261
Cash	3,945	4,683	8,221	15,930	24,879
Restricted cash	541	670	670	670	670
Trade & other receivables	3,697	5,843	5,843	5,843	5,843
Property under development	23,502	34,840	37,159	33,749	29,069
Other current assets	3,070	3,801	3,801	3,801	3,801
Non-current assets	6,949	8,117	8,645	9,173	9,701
Property, plant & equipment	149	308	336	364	392
Investment properties	6,375	7,540	8,040	8,540	9,040
Investment in Associate and JCE	299	0	0	0	0
Other non-current assets	126	269	269	269	269
Total Assets	41,705	57,953	64,338	69,165	73,962
Current Liabilities	17,099	29,439	33,322	34,498	34,893
Short term borrowings	2,067	3,150	3,150	3,150	3,150
Trade & other payables	6,797	7,112	7,112	7,112	7,112
Pre-sales deposits	7,242	17,244	21,127	22,304	22,698
Other current assets	993	1,933	1,933	1,933	1,933
Non-current liabilities	12,657	13,460	13,460	13,460	13,460
Long term borrowings	11,577	12,257	12,257	12,257	12,257
Other payables	0	0	0	0	0
Other non-current assets	1,079	1,202	1,202	1,202	1,202
Total Liabilities	29,755	42,898	46,781	47,958	48,353
Net Assets	11,949	15,054	17,557	21,207	25,610
Shareholders Equity	11,942	14,350	16,553	19,904	23,907
Minority Interest	8	704	1,004	1,303	1,703
<b>Total Equity</b>	11,949	15,054	17,557	21,207	25,610
Key ratio					
Gross debt (RMBm)	13,644	15,408	15,408	15,408	15,408
Net debt (RMBm)	9,699	10,725	7,187	(522)	(9,471)
Net gearing (%)	81%	75%	43%	-3%	-40%
Contracted sales/ Total assets (x)	0.37	0.30	0.37	0.37	0.36
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Dec-end (RMBm)	2011A	2012A	2013E	2014E	2015E
EBITDA	2,294	2,531	4,778	6,786	8,118
Change in Working Capital	(4,505)	(882)	3,219	5,941	6,278
Tax payment	(743)	(906)	(2,215)	(3,139)	(3,805)
Operating Cashflow	(2,954)	743	5,782	9,588	10,591
Purchase of PP&E	(70)	(73)	(70)	(70)	(70)
Addition of Investment Properties	(473)	(531)	(500)	(500)	(500)
Others	(1,464)	(553)	71	127	211
Investing Cashflow	(2,007)	(1,157)	(499)	(443)	(359)
Debt raised	9,345	5,216	5,000	5,000	5,000
Debt repaid	(3,634)	(3,533)	(5,000)	(5,000)	(5,000)
Interest expenses	(1,096)	(1,468)	(1,695)	(1,387)	(1,233)
Equity raised	(2,007)	(1,157)	(499)	(443)	(359)
Dividend to shareholders	-	-	-	-	-
Others	1,959	2,094	449	393	309
Financing Cashflow	4,567	1,151	(1,745)	(1,437)	(1,283)
Net cash inflow/ (outflow)	(394)	737	3,538	7,709	8,949
Cash- beginning	4,340	3,945	4,683	8,221	15,930
Cash- year-end	3,945	4,682	8,221	15,930	24,879



# **Disclosures**

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#### **Definition of equity rating**

Rating	Definition
Buy	Stock return ≥ Market return rate
Hold	Market return $-6\% \le$ Stock return $\le$ Market return rate
Sell	Stock return < Market return – 6%

Stock return is defined as the expected % change of share price plus gross dividend yield over the next 12 months

Market return: 5-year average market return rate from 2007-2011

Time horizon of share price target: 12-month

### Definition of share price risk

Rating	Definition
Very high	2.6 ≤180 day volatility/180 day benchmark index volatility
High	$1.5 \le 180$ day volatility/180 day benchmark index volatility < 2.6
Medium	$1.0 \le 180$ day volatility/180 day benchmark index volatility < 1.5
Low	180 day volatility/180 day benchmark index volatility < 1.0

We measure share price risk by its volatility relative to volatility of benchmark index. Benchmark index: Hang Seng Index.

Volatility is calculated from the standard deviation of day to day logarithmic historic price change. The 180-day price volatility equals the annualized standard deviation of the relative price change for the 180 most recent trading days closing price.

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